Name of assignment or project: Support Economic growth in the South East Asian region, developing new Infrastructure

Year: June 2016 – June 2016

Location: Jakarta, Indonesia

Client: Economic Research Institute for ASEAN and East Asia (ERIA)

Main project features: provide support training for government officials from Cambodia, Lao PDR, Myanmar and Vietnam to improve their understanding of how best to promote public private partnerships

Name of assignment or project: Institutional Reform Support for the IndII National Roads Policy Team

Year: February 2016 – December 2016

Location: Jakarta, Indonesia
Client: PT. Aurecon Indonesia

Main project features: provide support and assistance to the National Roads Policy Team in preparation of an AP project, including the initial Pre-FS (OBC), Final Pre-FS (BC), terms sheet, draft Concession Agreement/CA based on international models, and initial procurement/tender document (e.g. information memorandum), develop a pre-procurement “shadow –bid” financial model and procurement plan for the AP/PBAS demonstration expressway project.

Name of assignment or project: Support for the IndII National Team for Mainstreming Hibah Mechanisms

Year: October 2015 – December 2016

Location: Jakarta, Indonesia

Client: PT. SMEC Denka Indonesia

Main project features: provide support the IndII team with developing approaches for streamlining the water hibah in accordance with the needs and expectations of the Government.

Name of assignment or project: Institutional Reform Support for IndII National Roads Policy Team
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Year: August 2015 – January 2016

Location: Jakarta, Indonesia

Client: PT. Aurecon Indonesia

Main project feature: provide support and assistance to the National Roads Policy Team in preparation of policy paper presentations, project direction and strategy, and administrative matters relevant to the project

Name of assignment or project: PPP Research for Project Development and Monitoring Facility in Indonesia

Year: February 2015 – March 2015

Location: Jakarta, Indonesia

Client: Mitsubishi Research Institute (MRI), Japan

Main project features: provide basic information on the PDF’s objectives, target sector, target businesses, target region, scope of work, survey cost, governing agency, funding sources, funding scale, support from other countries, nature of that support
Name of assignment or project: Institutional Reform Support for IndII National Roads Policy Team

Year: July 2014 – June 2015

Location: Jakarta, Indonesia

Client: PT. Aurecon Indonesia

Main provide support and assistance to the National Roads Policy Team in preparation of policy paper, presentations, project direction and strategy, and administrative matters relevant to the project.

Name of assignment or project: Indonesia Infrastructure Initiative Impact Assessment Team Local Infrastructure Specialist

Year: February 2014 – May 2015

Location: Jakarta, Indonesia
Client: Commonwealth of Australia (Department of Foreign Affairs and Trade/DFAT)

Main: Provide advice on Indonesian infrastructure policy, regulations, planning and programming to the IAT team leader and international infrastructure specialist

Name of assignment or project: PPP Project Development Facilities: Viability Gap Funding (VGF), Development Funds, and Investment Promotion Strategies

Year: September 2013 – October 2013

Location: Jakarta, Indonesia, Washington DC, USA

Client: PT. Sarana Multi Infrastruktur (Persero)

Main project features: to assist in facilitating Program Capacity Building “Short Course PPP Project Development Facilities: Viability Gap Funding (VGF), Development Funds, and Investment Promotion Strategies”
Name of assignment or project: Translation services for ADB TA projects

Year: August 2013 – September 2013

Location: Jakarta, Indonesia

Client: Asian Development Bank (ADB)

Main project features: Translation services to translate technical PPP Pre-feasibility and feasibility studies prepared under ADB TA projects from English to Bahasa (Sworn Translator)

Name of assignment or project: Consultant of the Annual Report of ASEAN Foundation

Year: June 2013 – August 2013

Location: Jakarta, Indonesia
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Client: ASEAN Foundation

Main project features: cooperation in drafting the Annual Report 2012 of the ASEAN Foundation

Name of assignment or project: Consulting Services for PPP Implementation in Supporting the Master plan for the Acceleration and Expansion of Economic Development in Indonesia

Year: February 2013 – March 2013

Location: Jakarta, Indonesia

Client: Strategic Asia Indonesia

Main project features: to assist in the production of a business-friendly guide on PPP implementation for Indonesia; design of an engaging and practical curriculum training programme, key expert trainer on PPPs in three (3 day long) Methods For Implementing the MP3EI® training sessions

Name of assignment or project: Consulting Services for PPP Implementation in Supporting
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the Master plan for the Acceleration and Expansion of Economic Development in Indonesia

**Year**: February 2013 – March 2013

**Location**: Bali & Jakarta, Indonesia

**Client**: Strategic Asia Indonesia

**Main project features**: to assist in the production of a business-friendly guide on PPP implementation for Indonesia; design of an engaging and practical curriculum training programme, key expert trainer on PPPs in three (3 day long) Methods For Implementing the MP3EI training sessions

**Name of assignment or project**: Consulting Services for cooperation between Pam Jaya and PT. Pam Lyonnaise Jaya (PALYJA)

**Year**: January 2013 – March 2013

**Location**: Jakarta, Indonesia

**Client**: Pam Jaya & PT. Pam Lyonnaise Jaya (PALYJA)
Main project features: Coordination with PT. PALYJA, PT PAM Jaya and other parties; Compiling the necessary information and data; Involve actively in finding “win win solution” for the parties

Name of assignment or project: Assessment of the Japan - ASEAN Solidarity Fund

Year: July 2012 - December 2012

Location: Jakarta, Indonesia

Client: ASEAN Foundation

Main project features: Comprehensive assessment of the JASF-funded projects and activities, which include: Project or activity highlights; outputs or outcomes of projects; relevance of projects with the mandate of ASEAN Foundation; strengths, weaknesses, and prediction; summative assessment, set of recommendations, which also include: Policy measures on fund management; project closure actions; prospects of the Government of Japan’s new funding commitment; fund generation or further initiatives

Name of assignment or project: Activity 248 PDAMs: Review and Design Costs for the Next Stage
Year: June 2012 - August 2012

Location: Jakarta, Indonesia

Client: Asia Transaction Advisers, Pte, Ltd

Main project features: Comprehensive to investigating aspects which may not have been considered in Stages One and Two, such as system integrity, treatment plant condition, bulk water metering and non-revenue water, O&M and the impact of IKK systems on overall PDAM performance.

Name of assignment or project: Management Consulting Services for Jakarta MRT System Project

Year: May 2012 - August 2014

Location: Jakarta, Indonesia

Client: Padeco Co.Ltd
Main project features: to carry out civil works during the construction stage and to operate the MRT and run the business related with the operation of the system during the operation stage. The success of MRT system operation will be highly dependent upon the efficiency and effectiveness of the Operating Company with its major focus on financial management.

Name of assignment or project: Consulting Services for the Preparatory Survey for PPP Infrastructure Project for the Sewage Treatment Plan Project in DKI Jakarta

Year: February 2012 - October 2012

Location: Jakarta, Indonesia

Client: PT. Djawa Baru

Main project features: The sub-consulting services to support the JICA Survey Team to collect and analyze data and information that are necessary for formulating PPP projects in Indonesia.

Name of assignment or project: Consulting Services for Study of PPP Project at Dukuh Atas Station
Year: January 2012

Location: Jakarta, Indonesia

Client: Nikken Sekkei Civil Engineering, Ltd.

Main project features: The sub-consulting services to be performed by the sub-consultant under the Agreement and as specified in the Appendix attached

Name of assignment or project: Municipal Bond Issueers Escorting Team

Year: Januari 2012

Location: Jakarta, Indonesia

Client: DKI Jakarta Provincial Government

Main project features:

1. Review the term of Reference that was been made by Municipal Bond Preparation Team;
2. Reviewing the Feasibilities Studies that has been conducted by competence independent parties;

3. Monitoring cumulative limit of municipal loan and cumulative position of municipal loan;

4. Reviewing the Municipal Bond financial projections and it's repayment ability calculation;

5. Administrating Municipal Bond documents;

6. Giving input and advice to Municipal Bond Preparation Team in order to prepare DKI Jakarta Province Municipal Bond Publication  Memberikan

Name of assignment or project : Individual Consultant for Regional Financial Management Agency/BPKD to Issuance of Jakarta’s Municipal Bonds

Year : October - Desember 2011

Location : Jakarta, Indonesia

Client : Pemprov DKI Jakarta
Main project features: Working together with BPKD unit (TPOD) to review project Feasibility Study, submit *ijin prinsip* to DPRD for approval, liaison with MoF to obtain Minister's authorization, Pre-Submission to Bappempam arrangements

Name of assignment or project: Local Partner of IXE Group for Various Projects in Indonesia

Year: October 2011 – October 2013

Location: Jakarta, Indonesia

Client: Mr. Walter Bizzarri – IXE Group, Switzerland

Main project features: Providing finance facilities to Indonesia company, supplied steam coal for European market and assisting on acquiring one of listed Indonesia Bank

Name of assignment or project: Consultant services for Study of Sewerage Projects in Indonesia

Year: July 2011 – August 2011
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**Location**: Jakarta, Indonesia

**Client**: Oriental Consultants Co. Ltd. **Main project features**: Working together with Dinamika Kerindo Mandala (DKM), collected data and information on laws, regulations, decrees regarding PPP projects and made input/knowledge on re-Feasibility Study from Ministry of Land Infrastructure (MLIT)

Name of assignment or project: Finance/PPP Specialist for National Highway Master plan project

**Year**: November 2010 – May 2011

**Location**: Jakarta, Indonesia

**Client**: PT. BITA ENARCON ENGINEERING, Bandung

**Main project features**: Working together with International team and made input/knowledge in Finance /PPP at IndII National Highway Master plan project
Name of assignment or project: Individual Contractor/PPP Specialist for PPP projects in the “Non-Infrastructure” (social) sectors

**Year**: September 2010 – December 2010

**Location**: Jakarta, Indonesia

**Client**: United Nations Development Programme, Jakarta

**Main project features**: Substantial inputs for drafting the PPP framework on methodology in close consultation with the government and other stakeholders; made report on PPP financing mechanism in non-infrastructure area, more specifically on education assessment and strategy and made a final report on a policy framework for the private sector engagement in Development and Harmonization strategies for Government Programmes of PPP mechanism in non-infrastructure area, more specifically on education.

Name of assignment or project: Individual Consultant for Decentralization Support Facility (DSF) to identification, development, procurement and management of public service infrastructure projects which will be financed by the issuance of the bonds.

**Year**: August 2010 – June 2011
Location : Jakarta, Indonesia

Client : Decentralization Support Facility (DSF), Jakarta

Main project features : preparations for the issuance of Jakarta’s Municipal Bonds (as one of the efforts to generate increased public financing for infrastructure development, such as the development of public-housing, traditional markets, hospitals, sewerage system, gasification/CNG program for the “Blue Sky” policy, bus terminals, etc

Name of assignment or project : Advisory Services for Public Private Partnership (PPP) Projects in Indonesia

Year : June 2010 – December 2010

Location : Jakarta, Indonesia

Client : Katahira & Engineering International (KEI)

Main project features : Advisory for coordination meeting with concerned agencies, advisory the suitable scheme for PPP Contract for Toll Road Project, and for the special issues on PPP concept and arrangements requested by KEI.
Name of assignment or project: Transaction Advisory for the Bekasi City

**Year**: January 2010 – January 2011

**Location**: Bekasi City, Indonesia

**Client**: Bekasi City Government

**Main project features**: providing public-private partnerships schemes and transaction advisory services for the optimization of assets utilization, with respect to improvement of benefits for the Bekasi Government, and strengthening of public service units' performance (including reform of rules and regulations to facilitate such improvements), such as public parking, Telco/BTS, Batching plant, LPG filling plant, garbage collection and cultural center.

Name of assignment or project: Review Engineering Estimate of Cost Per –Km Bus Operation for Corridor 9 & 10 Transjakarta Busway
Year: May 2009 – June 2009

Location: Jakarta, Indonesia

Client: Institute for Transportation and Development Policy (ITDP)

Main project features: analyze the academic review of engineering estimate of cost Per-Km articulated Transjakarta bus operation for corridor 9 & 10 of Transjakarta, analyze business practice based on determination of cost Per-Km of articulated bus operation corridor 5 Transjakarta busway which is applied by the bidding winner bus operator, and provide recommendation to ITDP/BLU Transjakarta about operational cost of articulated bus for corridor 9 & 10 which considers scientific and business practice approaches.

Name of assignment or project: Consulting Services for The Study on Development of Regional Railway System of Central Java Regional in The Republic of Indonesia
Year: June 2008 – August 2008

Location: Central Java Regional, Indonesia

Client: Pacific Consultants International (PCI)

Main project features: review the existing relevant laws and regulations relevant to the railway business in Indonesia, to formulate railway business development plan in the Central Java Region by applying Public Private Partnership scheme, to attend the Steering Committee meeting, Workshops and prepare relevant part in the Interim Report and Draft Final Reports.

Name of assignment or project: Special Advisor to the Chairman of the Jakarta Regional Financial Management Agency (BPKD)

Year: January 2008 – Present

Location: Jakarta, Indonesia

Client: Chairman of BPKD – DKI Provincial Government

Main project features: providing public-private partnerships schemes and transaction advisory services for the optimization of assets utilization, with respect to improvement of benefits for the Jakarta government, and strengthening of public service units’
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performance (including reform of rules and regulations to facilitate such improvements), such as the Busway and MRT Systems; as consultant to the Decentralization Support Facility/DSF (managed by the World Bank) to assist the DKI Jakarta in preparation for the issuance of Municipal Bonds (the first of its kind in Indonesia).

Name of assignment or project : Senior Advisor to the Jakarta Investment Board (JIB)/BPM-PKUD

Year : January 2007 – 2008

Location : Jakarta, Indonesia

Client : Jakarta Investment Board (JIB) – DKI Provincial Government

Main project features : providing transaction advisory services to the JIB, to facilitate foreign direct investment and public-private partnerships in the development of Jakarta’s infrastructure. The project will also set up a Jakarta Investment Center (JIC) to provide project development services to all BUMD s/SOEs in Jakarta, to optimize the management of DKI’s assets, and to promote private sector participation in meeting Jakarta’s vast demands for power, transportation, telecommunications, and other utilities.
Name of assignment or project: Consulting Services for Preparation of Country Programming Document for Indonesia

**Year:** June 2007 – August 2007

**Location:** Jakarta, Indonesia

**Client:** The United Nations Educational, Scientific and Cultural Organization (UNESCO)

**Main project features:** provide an outline and a final draft of the UNESCO Country Programming Document (UCPD) for Indonesia

Name of assignment or project: Consulting Services for Regarding Questionnaire Survey for Sector Study on Introduction of PPP Scheme in Water Supply Sector in The Republic of Indonesia

**Year:** March 2007 – August 2007
Location : PDAM in Indonesia

Client : Pacific Consultants International (PCI)

Main project features : provide services of translation, interpretation and supports to the questionnaire survey

Name of assignment or project : Technical Assistance And Support To The Development of A Public Private Partnerships Central Unit (P3CU) And Its Network

Year : March 2006 – November 2006

Location : Jakarta, Indonesia

Client : Coordinating Ministry for Economic Affairs, (CMEA), GOI

Main project features : review and evaluate the existing P3 network strategy and propose a P3CU, develop standard procedures and a general toolkit of modules for P3CU capacity building, assist the initial successful operation of the national P3 network, and implement capacity building programs for the national P3 network
Name of assignment or project: Consulting Services for Research on Public-Private Partnerships (PPP) in The Power Sector: The Case of Indonesia

Year: January 2006 – March 2006

Location: Jakarta, Indonesia

Client: Japan Bank for International Cooperation (JBIC)

Main project features: provide a brief background to the development of public-private partnerships (PPP) in Indonesia, and background to the development of the Power Sector, tracing its history from the inception of PLN, through to private sector participation in this sector.

Name of assignment or project: PPTA for the Private Sector Participation Development Facility (PSPDF)

Year: March 2004 – January 2005
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Location : Jakarta, Indonesia

Client : Directorate for Public Infrastructure Institutional Development – BAPPENAS

Main project features : PPTA for the Private Sector Participation Development Facility (PSPDF) is an ADB financed project aimed to support the development of urban infrastructure by regional governments (Provinsi / Kabupaten / Kota)

Activities performed : responsible for Redesign of financial scheme and organizational structure of the facility Evaluation and Review of regulation related to PSPDF, Design of the work plan for PSPDF & Creating cost estimation of PSPDF

Name of assignment or project : Linkage Programs for Local Governments (LGs) on Infrastructure Development through Public-Private Partnerships

Year : January 2004 – December 2006

Location : Jakarta, Indonesia; Paris, France; Washington DC, USA; Brisbane, Australia; Kuala Lumpur, Malaysia; Bangkok, Thailand; Beijing, China; Seoul, Korea

Client : Center for Training & Education (Pusbindiklatren) – BAPPENAS

Main project features : designing and implementing Linkage Training Programs for Local
Governments throughout Indonesia, by providing theoretical knowledge of PPP (in cooperation with ITB and other universities) then continued with site visits to various other countries, to complement with practical knowledge of PPP projects. Upon return, the LGs are then asked to follow-up with Action Plans to implement potential PPP projects in their respective regions.

Name of Assignment or Project: Various Projects

Year: May 1999 - December 2003

Location: Indonesia and USA

Client: The Institute for Public-Private Partnerships, Washington, DC

Activities performed: served as a PPP specialist, designing procurement and PPP training programs, proposal writing, case study analysis, project analysis and research on public-private partnerships projects.
Name of Assignment or Project: Procurement Review and Policy Analysis Group (PRPAG)

Year: July 1993 – May 1999

Location: Indonesia

Client: Coordinating Ministry for Economic Affairs, GOI

Main project features: PRPAG was conducted under the United States Agency for International Development “Economic Law and Improved Procurement Group” (ELIPS) Project.